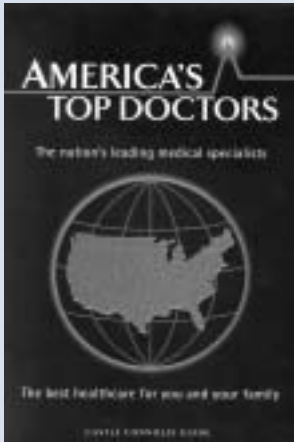


Yale Practice

Published by the Yale Medical Group

AMERICA'S TOP DOCTORS GUIDE HONORS 100 YMG PHYSICIANS



The 2nd edition of *America's Top Doctors*, published by Castle Connolly Medical Ltd, lists 100 of our YMG faculty physicians. This represents close to 15% of the full-time faculty and almost one-third of our physicians on an FTE basis. The guide, which reflects peer-reviewed evaluation of clinical excellence, is available in both book form and on-line at www.castleconnolly.com. The publication is designed to meet the needs of those people who seek the top doctors and hospitals within their region or throughout the nation. We congratulate our colleagues who, through their commitment to clinical care have achieved this level of recognition. According to **Dr. David Leffell**, Director of YMG: "It certainly is great for YMG to be recognized in this way year in and year out. I would also like to thank our many other faculty who are equally superb but may not have yet come to the attention of the editors. Congratulations to all."

over for list of individuals

CLINICAL PROGRAM MODEL COMMITTEE ON AGGRESSIVE SCHEDULE WITH CHALLENGES AND OPPORTUNITIES

The Amistad Clinical Program Model Committee (CPMC) is charged with:

- (1) Developing a new business/operational model for clinical practice at the Amistad building
- (2) Identifying an initial disease-based program or programs and developing a supporting centralized funds flow model
- (3) Making recommendations to the Steering Committee and Dean about the full complement of clinical services to be offered in Amistad, including ancillary services

When asked about the greatest challenges, **Dr. Barry Zaret**, Chair of CPMC, replied: "When you think about how hard it can be to make incremental changes within a business model that is familiar and understood, it helps put perspective on the idea that we have challenged ourselves to learn about and accept a completely new business model, in a relatively short time frame." Zaret continued: "We have to be extremely careful and use visionary thinking. We believe the CPMC membership reflects people who can meet this challenge. The process will undoubtedly require an exceptional level of data analysis and issue resolution in order to develop a financially responsive and responsible model that will incentivize clinicians in a meaningful way." Issues being addressed by the committee include the cost of practice, (i.e. staffing, business functions and space), ancillary revenues, assessment structure, debt service, physician incentive compensation, clinical trials and philanthropy.

The clinical practice model for the Amistad Clinical Building is disease-based programs. Criteria for the development and selection of such programs are: collaboration of a minimum of two core departments, strong physician leadership, an adequate level of clinical activity, clinical trial activity and



translational research opportunities. Zaret stated: "The CPMC includes a wide representation of faculty and specialties throughout the medical center. We are greatly encouraged by the level of interest in disease-based programs, but again, will sort through the issues in order to build a practice that offers high quality services at low cost that is patient centered." To contact Barry Zaret, call 785-4127 or e-mail barry.zaret@yale.edu.

AMISTAD CLINICAL PROGRAM COMMITTEE MEMBERS

Esther Bauman, *Surgery*
 John Bollier, *YSM Facilities*
 James Brink, MD, *Diagnostic Radiology*
 Marianne Dess-Santoro, *YMG*
 Richard Edelson, MD, *YSM Admin.*
 Richard Gusberg, MD, *Surgery*
 Mary Hu, *YMG*
 Silvio Inzucchi, MD, *Internal Medicine*
 Nancy Johnson, *YSM Administration*
 Zeev Kain, MD, *Anesthesiology*
 David Leffell, MD, *YMG*
 Gary Mulligan, *Internal Medicine*
 Alan Scheps, *Diagnostic Radiology*
 Peter Schwartz, MD, *OB/GYN*
 Jed Shivers, *YSM Administration*
 Normal Siegel, MD, *Pediatrics*
 Robert Udelsman, MD, *Surgery*
 Barry Zaret, MD, *Cardiology*

AMERICA'S TOP DOCTORS

(continued)

Kevin R. Anderson
Warren A. Andiman
Vincent Andriole
Peter Samuel Aronson
Philip Askenase
Robert Baltimore
Michele Barry
William P. Batsford
Diana Beardsley
G. Peter Beardsley
Jean Bolognia
Malcolm B. Bowers Jr.
Lawrence M. Brass
Irwin Braverman
Gerard Burrow

Henry Scott Cabin
Darryl Carter
Michael Cleman
Lawrence Sorel Cohen
Leo Cooney
Dennis Cooper
Joshua Copel
Joseph Craft
Mark R. Cullen
Vincent T. DeVita Jr.
Stanley Dudrick
Thomas Duffy
Charles C. Duncan
Richard Edelson
Richard Ehrenkranz

John Elefteriades
Jack A. Elias
Bernard Forget
Gary Friedlaender
Amy L. Friedman
Lloyd Neal Friedman
Jonathan Goldstein
Ian Gross
Richard Gusberg
Bruce Haffty
Peter Heald
Robert Herzlinger
Ralph Horwitz
Peter Jokl
Walter Kernan
Robert A. King
Ernest Kohorn
Gary Kopf

James Leckman
David Leffell
Dorothy Otnow Lewis
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George Lister
Janet Madigan
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Shirley McCarthy
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Thomas McGlashan
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J. Craig Nelson
Patrick O'Connor
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Vincent Quagliarello

Carrie Redlich
Carolyn Rochester
James C. Rosser Jr.
Ronald R. Salem
Clarence T. Sasaki
Robert Taylor Schoen
Richard Schottenfeld
John Schowalter
Peter Schwartz
Margretta Seashore
Neal Seymour
Eugene D. Shapiro
Bennett Shaywitz
Salley Epstein Shaywitz
Robert Sherwin
Albert Solnit
Dennis Spencer
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Lynn Tanoue
Styllanos Theofanidis
J. Grant Thompson
Mary Tinetti
Robert Touloukian
Morris Traube
Robert Udelsman
Christopher H.
van Dyck
Fred R. Volkmar
Timothy Lee Vollmer
Robert M. Weiss
Kimberly A. Yonkers
Barry L. Zaret

NEW PHYSICIAN



Stuart Katz, MD, is the Director of Heart Failure/Heart Transplantation and Director, Clinical Vascular Physiology Laboratory. Katz is a graduate of SUNY

Downstate, and completed two internal medicine residencies at the Bayview Medical Center, Johns Hopkins Medical Institutions. He also completed a cardiovascular research fellowship at the Albert Einstein College of Medicine, and subsequently became the Director, Congestive Heart Failure Clinical Research Unit. Katz has received numerous research awards including the Henry L. Moses Clinical Research Award. Katz was recruited through the New Clinical Program Development Fund for the End Stage Heart

Disease Program. Katz states: "The goal of the program is to increase patient access and care for both medical and surgical patients with heart failure. The program offers new diagnostic testing and therapeutic management through investigational devices and drugs not offered elsewhere." Dr. Katz can be reached at 785-7191 or stuart.katz@yale.edu.

SEEING CLEARLY

The Yale-New Haven Eye Laser Center, a joint venture between YNHH and the Yale School of Medicine, will present a luncheon seminar on its state-of-the-art Laser Vision Correction procedures on Tuesday, April 16, 2002 at noon in the Hope Building, Room

110. While this procedure is widely advertised in mass media markets by a large number of LASIK facilities throughout the region, the eye surgeons of the YNHH Eye Laser Center prefer a more individualized approach that combines expertise in patient-focused ophthalmology with superb technical skill and comprehensive post-operative care. YNHH and University employees and their families receive a 20% discount on the procedure. See if you are a candidate for this exciting procedure!

To reserve a seat at the seminar or to schedule your own personal consultation, contact Eliza McMurray at 498-2020.

Press Ganey Patient Satisfaction Surveys are now in the field. Look for practice-wide survey results this spring.

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Yale Medical Group

THE PHYSICIANS OF YALE UNIVERSITY